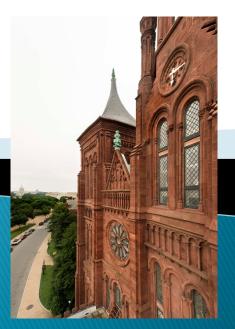
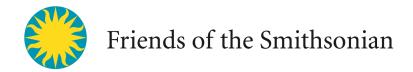


Friends of the Smithsonian

About the Smithsonian

- World's largest museum and research complex: 19 museums, National Zoo, research centers, and libraries.
- Locations in DC, NY, MA, HI, AK, FL, MD, VA as well as research taking place around the world.
 - Public and Private Partnership

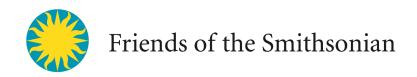




Friends of the Smithsonian Overview

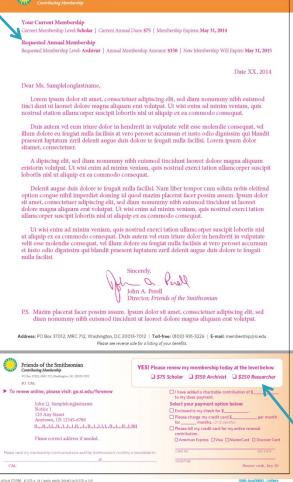
- Pan-Institutional and Unrestricted
- Membership levels between \$75 and \$20,000
 - Castle Circle \$1,000 \$2,499
 - James Smithson Society \$2,500 \$20,000
- 85% of members live outside of the Washington, DC metro area
- 76,663 members and donors
 - 724 Castle Circle; 470 Smithson Society
- \$13 million in revenue in FY14
 - \$2.864 came from Castle Circle and ISS
- Renewal Series: 8 mailed, TM and Email layered in.
- Appeals: Member can receive 5-7 appeals, plus follow-ups

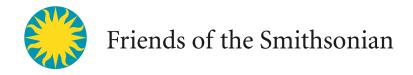




How does Friends Upgrade Members?

- Direct Mail Renewals
- Current member level plus levels above on reply
- > Soft ask in text of renewal letter
- Profile of higher level benefits on back of renewal
- > Inserts calling out higher membership levels
- Quarterly Telemarketing Renewal
- R1 calling for First Year Members
- R6 and R9 for Multi Year Members





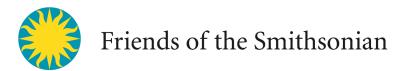
Upgrading to Giving Societies:

Castle Circle and James Smithson Society

High Touch Mail Solicitations

Personal Outreach





Mail Solicitations Castle Circle Upgrade

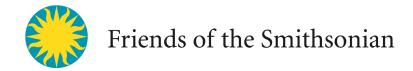
- Prior to FY14 mailed 1 to 2 times a year.
- Letter mixes mission and benefits, creating a stronger bond between members and SI.
- > Highlights Annual Castle Circle Event.

James Smithson Society Upgrade

- In FY13 introduced series of 3 mailings: First mailing in December for Year End, Spring and Summer Follow-ups.
- Letter focused on mission and philanthropy, special partnership.
- Letter versions for specific audiences.
- Annual Smithsonian Weekend and other events are highlighted benefits.

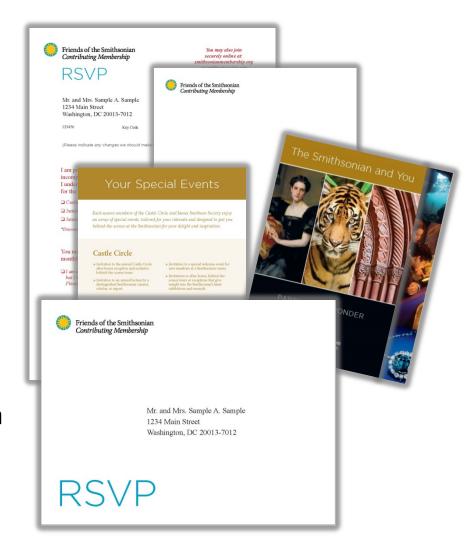


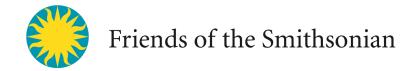




Summer FY14 Joint Castle Circle and James Smithson Society Upgrade Solicitation Test

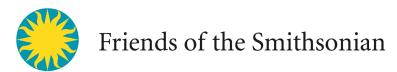
- Created new package offering both Giving Circles.
- Offered discounts for joining: \$850 for Castle Circle, \$2,250 for Smithson Society entry level.
- Mailed follow-up less than a month later.





Who Do We Ask?

- Castle Circle Upgrade
 - Lapsed Castle Circle members (36 months)
 - > \$500 level members (based on expire date)
 - > \$250 level members (based on expire date)
 - > Have included \$75 and \$150 level members with a wealth indicator rating
- James Smithson Society Upgrade
 - Lapsed Smithson Society members (36 months)
 - > Active Castle Circle members (based on expire date)
 - Cumulative Giving of \$10,000 or more
 - Multi year appeal givers
 - > Event attendees



FY13 and FY14 Campaign Results

JSS Upgrade Campaign	Quantity Mailed	Response Quantity	Response Rate	Gross Revenue	Average Gift
FY13 Dec	2081	29	1.39%	\$45,375	\$1,565
FY13 July	3416	14	0.41%	\$23,700	\$1,693
FY13 Aug	497	1	0.20%	\$2,500	\$2,500
FY14 Dec	4107	91	2.22%	\$57,835	\$636
FY14 Feb	2712	14	0.52%	\$24,600	\$1,757
Total	12,813	149	1.16%	\$154,010	\$1,033.62

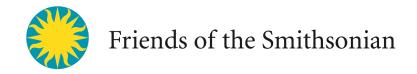
CC Upgrade Campaign	Quantity	Response	Response Rate	Gross	Average Gift
	Mailed	Quantity		Revenue	
FY13 Sept	2703	19	0.70%	\$12,000	\$632
FY14 Nov	1967	15	0.76%	\$10,200	\$680
FY14 Mar	1435	2	0.14%	\$2,350	\$1,175
Total	6,105	36	0.59%	\$24,550	\$2,487

FY13 Specific Upgrade Mailings resulted in \$47,674 in additional dues revenue.

(All upgrades to CC and JSS in same time frame resulted in \$186,700 in additional dues.)

FY14 Upgrade Mailings Resulted in \$60,090 in additional dues revenue.

(All upgrades to CC and JSS in same time frame resulted in \$230,900 in additional dues.)



Joint JSS/CC Upgrade Test Results

Joint JSS and CC Upgrade	Quantity Mailed	Response Quantity	Response Rate	Gross Revenue	Average Gift
Lead	5804	17	0.29%	\$12,808	\$753
Follow Up	5581	18	0.32%	\$14,483	\$805
Total	11,385	35	0.31%	\$27,291	\$780

Response Breakdown: 19 Upgrades to CC or JSS

16 Additional Gifts



Friends of the Smithsonian

Retention after Upgrade Solicitation Response

James Smithson Society

Year	# of	% Still Active	% at Same Level	% at Additional Level
	Upgrades			
2009	28	35%	25%	4%
2010	9	55%	33%	0%
2011	5	40%	20%	20%
2012	23	60%	52%	8%
2013	11	72%	72%	0%

Castle Circle

Year	# of	% Still Active	% at Same Level	% at Additional Level
	Upgrades			
2010	8	100%	75%	25%
2011	14	100%	42%	42%
2012	32	71%	6%	21%
2013	10	80%	80%	0%

Does not include upgrades through other methods.

Retention after Other Upgrade Methods

Years	# of Upgrades	% Still Active	% at Same Level	% at Additional Level
2009 -2013	666	50%	44%	11%