





Reach, Activate, and Convert

Digital and Social Media Strategies for Membership



Rosie Siemer Founder + CEO Chief Digital Officer



Lynn Swain Director of Development



Shelley WoodVice President of Membership & Marketing



Rachel Broom
Director of Development



John Lewis
Director of Membership & Guest Experience



Shelley Wood

Vice President of Membership and Marketing



Background

- 114 year old public affairs forum the oldest and largest in the nation
- 450 events per year over 75 led by members
- Guiding Principle: Find truth and set it loose in the world
- Under 50 staff and over 200 active volunteers
- 13K member households
- Extensive membership study and planning conducted in 2016
- Digital efforts were paired with aggressive direct mail
- Grand opening in September 2017

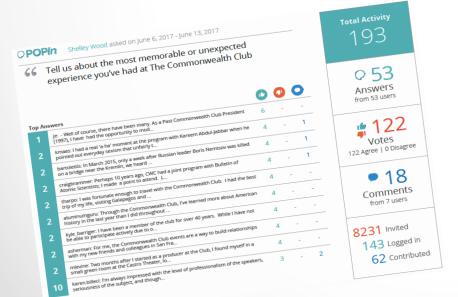
Strategy

- Email append
- Crowdsourced member input
- Facebook Poll to generate momentum leading up to the launch of the broader social media campaign
- #UncommonThinking social media campaign:
 Highlight several influential speakers with thought-provoking quotes and will encourage audiences to "get the full story" as a member of The Commonwealth Club
- Facebook and Display advertising

Stakeholder Input

Asked members to "Tell us about the most memorable or unexpected experience you've had at The Commonwealth Club." Key themes:

- Variety of Ideas
- Fresh Thinking
- All Views



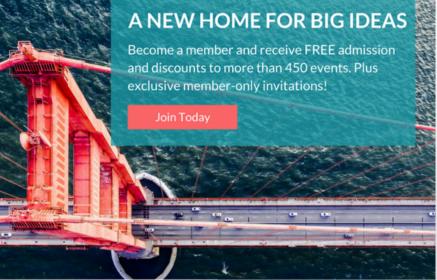
- Non-Partisan
- Thoughtful
- Unpredictable
- Inspired
- Changed My Perspective

Facebook Poll



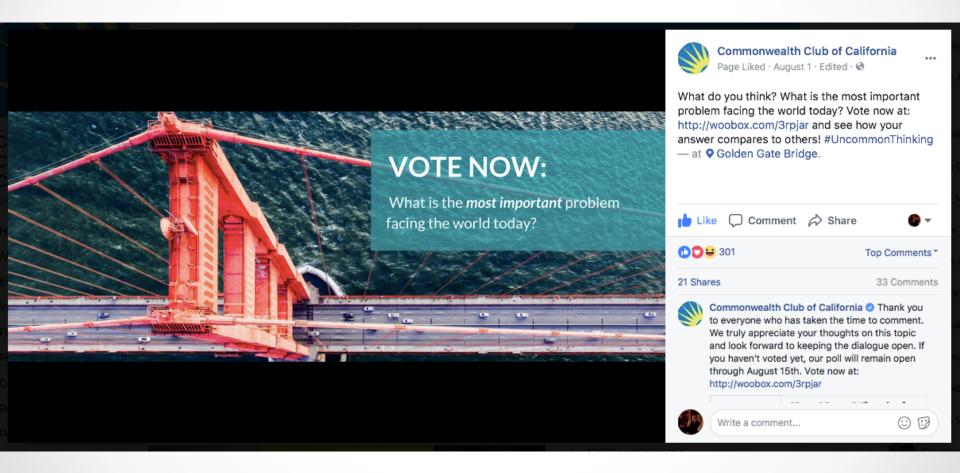
Healthcare Artificial Intelligence Terrorism The economy Vote Vote Vote Vote Rising inequality Safety and security Food and water safety Political instability Vote Vote Vote Vote Religious conflicts War Climate change Government accountability Vote Vote Vote Vote Foreign relations Immigration Civil rights Privacy Vote Vote Vote Vote

Thanks For Voting!



COMMONWEALTH CLUB

Facebook Cover Photo



#UncommonThinking



Social Ads & Landing Pages



Like Page

"Failure is not the opposite of success. It is the stepping stone."

Click to see more of Arianna Huffington's #UncommonThinking.

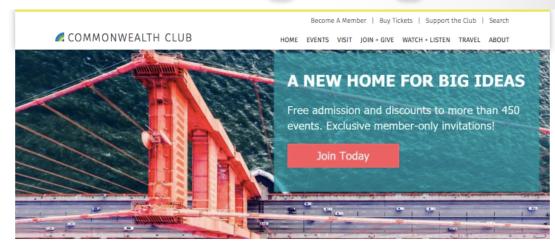


Get the Full Story Here.

The Commonwealth Club of California is the nation's oldest and largest public affairs forum.

COMMONWEALTHCLUB.ORG

Learn More



#UncommonThinking with Arianna Huffington: "Failure is not the opposite of success. It is the stepping stone."

Watch the video clip below to see more about why media entrepreneur and author Arianna Huffington thinks people should take encouragement from every failure—and why taking risks is so important.



Membership Messaging

A NEW HOME FOR BIG IDEAS

What is The Commonwealth Club? The Commonwealth Club of California is the nation's oldest and largest public affairs forum. Every year, we present more than 450 programs on topics ranging across politics, culture, society and the economy.

Joining The Commonwealth Club opens up a whole new world of learning opportunities and the chance to interact with not only today's headline makers, but also fellow highly informed and involved citizens. Join us!

BECOME A CHARTER MEMBER TODAY!



Free admission and discounts to more than 450 events



Exclusive access to special members-only programs



48-hours advance notice to our most popular

WHY I'M A MEMBER

"Every event I have attended has enlightened me in new ways, and the podcasts of those I cannot attend are fascinating. I am enjoying the people I am meeting and love participating in an organization in S.F., where I was born."

CONNECT WITH THE CLUB







Membership Ads & Landing Page



ı Like Page

Every year, we present forums on topics ranging across politics, culture, society and the economy. Join today and receive free admission and discounts to more than 450 events plus exclusive member-only invitations!



Become a Charter member today!

The Commonwealth Club opens up a whole new world of learning opportunities and the chance to interact with not only today's headline makers, but also fellow highly informed and involved citizens.

JOIN.COMMONWEALTHCLUB.ORG

Learn More



Like Page

Join the golden-haired, curly-headed half of Simon & Garfunkel for an intimate conversation at the historic Castro Theatre as he celebrates the release of his new memoir, What Is It All but Luminous. Every year, we present forums on topics ranging across politics, culture, society and the economy. Join today and receive free admission and discounts to more than 450 events plus exclusive member-only invitations!

AN EVENING WITH MUSIC LEGEND ART GARFUNKEL

WED, OCT 11 / 7:00 PM The Commonwealth Club



Become a Charter member today!

The Commonwealth Club opens up a whole new world of learning opportunities an.

JOIN.COMMONWEALTHCLUB.ORG

Learn More

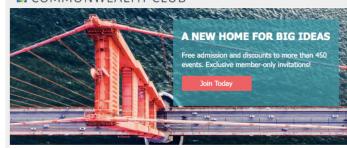
Celebrate our Grand Opening A NEW HOME FOR BIG IDEAS Free admission and discounts to more than 450 events Join Today

■ COMMONWEALTH CLUB









CHOOSE THE LEVEL THAT MEETS YOUR NEEDS:

Joining The Commonwealth Club opens up a whole new world of learning opportunities and the chance to interact with not only today's headline makers, but also fellow highly informed and involved citizens.

INDIVIDUAL
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JOINT

This membership is for any

two persons at one address.

The second person can be a

a roommate.

Receive two free or

discounted tickets per

family member, a co-worker or

MOST POPULAR! SUPPORTER

VIP CHARTER (BENEFACTOR) \$1,000

- Receive one free or discounted ticket per event
- 48 hours advance notice to popular programs
- Discounts up to 60% on ticket prices
- Exclusive access to members-only events
 Subscription to the Club's
 - a 48 hours advance notice to popular programs

 Discounts up to 60% on
 - ticket prices
 Exclusive access to members-only events
 - Subscription to the Club's magazine

Join N

Show your love for the

This membership is for any two persons at one address. The second person can be a family member, a co-worker or a roommate.

- Help further our efforts as the nation's premier public affairs organization!
- affairs organization!
 Receive two free or discounted tickets per event
- 48 hours advance notice to popular programs
 Discounts up to 60% on ticket prices
- Exclusive access to

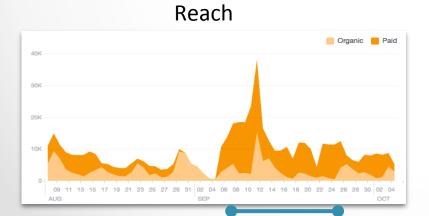
All of the benefits of the Sponsorship Membership plus

Join Now

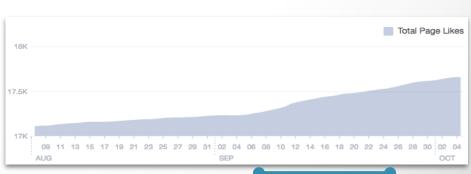
- Invitation to exclusive private receptions with speakers and Club VIPs (at least six per year)
- Premier seating in the first few rows
- One complimentary
 Individual Membership to give as a gift
- One complimentary book signed and personalized by the author(s)
 Two complimentary drink
- tickets redeemable at the fully stocked bar at our new home at 110 The Embarcadero

Results

- Email Append: 26.3% match rate (2,458 emails ≈ \$1.00 to \$1.06 each)
- Display Ads:
 - 286 Viewthrough conversions
 - \$56,465.99 in attributed revenue for membership (385)
 - \$26,651.66 in attributed revenue for events (947)
- Social Media Campaign:
 - 30.96% increase in pageviews (1,398 to #UncommonThinking landing pages)
 - 27.23% of all website traffic from Twitter (234.23% increase over prior period)
 - Growth in membership visibility and followers on Facebook and Twitter



Page Likes



Lessons Learned & Next Steps

- Allow more lead time for internal buy in
- More education needed for older audiences
- Awareness campaigns helped to keep The Commonwealth Club top of mind and drive sales
- Demonstrated opportunity for social media to grow awareness and membership
- Next Steps:
 - Continue event focused ads and membership evergreen campaign
 - Gift membership messaging
 - 2018 digital planning underway



Rachel Broom Director of Development



Background

- Small organization
- Mission: To preserve and protect Mexican wolves, red wolves and other wild canid species, with purpose and passion, through carefully managed breeding, reintroduction and inspiring education programs.
- Less than 25 employees and 60 active volunteers
- ~50 animals (8 species)
- Organizational Budget is ~1M
- 900K+ Facebook Likes & Followers
- 1,200 Member Households

Objectives

- First time using Facebook for data capture/participation campaign (pilot program)
- Objectives:
 - Drive awareness and build in-house email database
 - Identify areas for improved user experiences and prepare for technology shifts
 - Increase the average engagement rate in terms of Facebook page likes, shares and comments
 - Increase email list by 3% 5% (180 300 new email addresses)
 - (Long-range) Aim to secure 80 120 Adopt-a-Wolf, donations, and/or memberships

Strategy

- Use new approach to support fundraising and membership acquisition
 - Contest to name a red wolf and be in our Puppy Naming Club
 - Leverage Valentine's Day with "Show your love" messaging
 - Promote Adopt-A-Wolf memberships



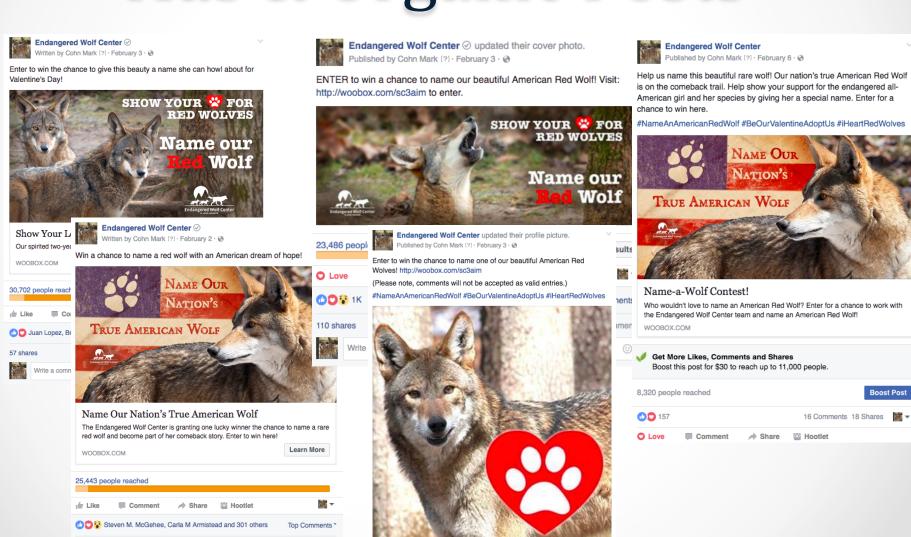
Contest Creative







Ads & Organic Posts



2,213 people reached

Boost Unavailable

Write a comment.

Technology Shift

- Facebook Live
- Website Usability
- Mobile Friendly Call to Action
- Goal: To be able to offer an ability to donate/engage at the moment of inspiration
- Invest for Growth

Results

- Achieved our goal of 217 new email opt-ins (≈ 4%)
- Demonstrated an opportunity to leverage Facebook
- 319 eligible entries and 277 NEW prospect records
- Raised visibility and contributed to an overall lift in website traffic and donor outreach (planted the seed of supporting)
- Established a baseline for future digital marketing campaigns

Eligible Entries	New Prospects Acquired	New Email Opt-Ins
319	277	217

Lessons Learned & Next Steps

- Allow more lead time for planning
- Support future campaigns with other marketing and PR efforts
- Numerous Facebook users commented on the posts and ads rather than entering the contest via the contest form
- Continue to nurture new audiences and ask for support
- Track results over time to understand long-range conversion
- Reinvest in a future Facebook campaign and build a base of digital support personas

Best Benefit

 We met a loyal and devoted family that will be active supporters and ambassadors for our Center's mission







John Lewis

Director of Membership & Guest Experience



Background

- Two Zoos: Franklin Park Zoo and Stone Zoo
- 17,000 Member Households



Strategy

- 2014: Focused on email list building
 - From 29,545 in 2014 to 90,595 active subscribers in 2016
- 2015: Aggressively added email marketing
- 2016: Added digital to membership acquisition
 - 16,989 member households an all time high!
 - Even though challenged by closure of major exhibit for construction and decrease in attendance
- 2017: Tried new digital strategy leveraging local radio station partner for contest and added Facebook ads for membership acquisition

2016 Ad Creative



















2016 Holiday Gift Membership Campaign



THANKS FOR ENTERING!

We'll announce the winner on December 12

HOLIDAY MEMBERSHIP OFFER

GET-ONE-GIVE-ONE

Family membership plus two tickets to ZooLights.

Discount on gift membership:

- . \$160 \$139 Friends,
- . \$140 \$125 Family Plus,
- . \$110 \$99 Family,
- . \$95 \$90 Dual,
- . \$80 \$75 Individual

SHOP NOW



ZOO NEW ENGLAND'S WILD GIFT GIVEAWAY: WIN A MEMBERSHIP FOR YOU & A FRIEND



We push past the wrought iron gates and enter the park. My kids are brimming with excitement as they start to point in all different directions, debating on where to go first. I notice parents trotting after their little ones who have started to make their way across the grassy knoll to a lookout platform. An earthy mineral smell with a hint of popcorn tinges my nose. Everything

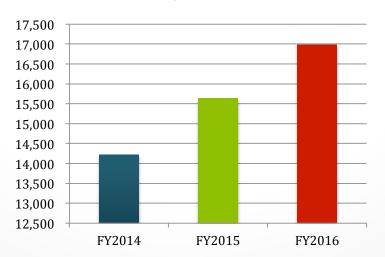
standing in front together. I was in feelings, and frie of needs. In that watch on a scree little voice shout help bring me ba day at the Frankli



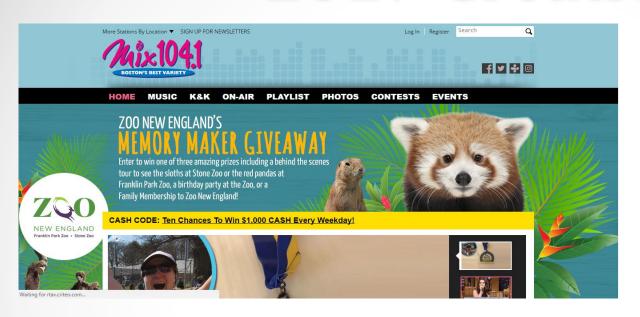
2016 Results

- Display Ads: 583 view through conversions
- Contest:
 - o 695 qualified entries 66% from new prospects!
 - 81% opt-ins for email 461 NEW email addresses
- 12% growth in membership revenue

Membership Households



2017 Creative







Go behind the scenes to see the sloths at Stone Zoo or the red pandas at Franklin Park Zoo, host your next birthday party at the Zoo, or spend the year making memories with a Family Membership to Zoo New England (Franklin Park Zoo and Stone Zoo)!



Enter to Win!

Tell us who you would take to the Zoo to make your experience more memorable!

WOOROX COM

Learn More



Go behind the scenes to see the sloths at Stone Zoo or the red pandas at Franklin Park Zoo, host your next birthday party at the Zoo, or spend the year making memories with a Family Membership to Zoo New England (Franklin Park Zoo and Stone Zoo)!



Enter to Win!

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Learn More

Like Page



Like Page

Go behind the scenes to see the sloths at Stone Zoo or the red pandas at Franklin Park Zoo, host your next birthday party at the Zoo, or spend the year making memories with a Family Membership to Zoo New England (Franklin Park Zoo and Stone Zoo)!



Enter to Win!

Tell us who you would take to the Zoo to make your experience more memorable!

WOOBOX.COM

10 You and 70 others 11 Comments 14 Shares



Learn More

2017 Membership Ads



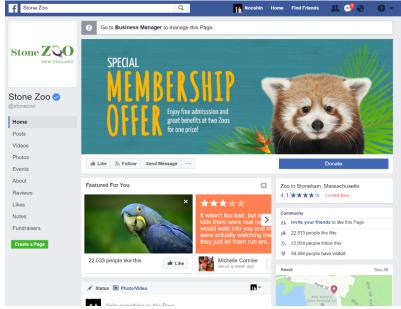


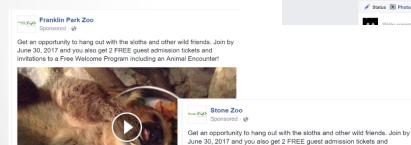
invitations to a Free Welcome Program including an Animal Encounter!

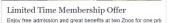
Limited Time Membership Offer

Enjoy free admission and great benefits at two Zoos for one price!

Learn More







Mix 104.1 is with Franklin Park Zoo

Join by June 30, 2017 and you also get 2 FREE guest admission tickets and invitations to a Free Welcome Program including an Animal Encounter at Stone Zoo and Franklin Park Zoo



Get an opportunity to hang out with sloth and other wild friends at The Stone Zoo

Learn More **68** 6 Comments 15 Shares 8.5K Views **Every Membership Includes:** EXPRESS ENTRY on most high attendance days

FREE daytime admission at Franklin Park Zoo

JOIN NOW AND SAVE!

ZGO

for one price!

FREE daytime admission at Stone Zoo

Discounted admission to more than 140 reciprocal zoos and aquarium

Enjoy free admission and

great benefits at two Zoos

You can now discover and learn like never before at the all-new Children's

Invitations to members-only events

FREE subscription to e-newsletter, Wild Words

Discounts on party and event rentals

- Discounted tickets to ZooLights, Stone Zoo's beloved holiday light show Discounted tickets to Midnight Zoo, Franklin Park Zoo's Halloween event

Discounts on Wild Adventures education programs

10% off at Zoo New England food and gift shops Invitation to a FREE Welcome Program including an Animal Encounter

JOIN NOW!





2016-2017 Results

- 2017 Contest:
 - 516 total entries (507 qualified)
 - 408 opt-ins for email (81%)
 - 501 NEW contacts to database (97%)
- 1,951 tracked website conversions from 2017 ads
- 87 attributed sales matched back from 2016/2017 contests
- 103 website visits driven from campaign landing page
- Acquired new members from new sources
- Created an additional touch point to enhance recall

Lessons Learned & Next Steps

- Set-up Google Analytics conversion goals to support improved tracking
- Continue to experiment with digital channels and different partners to see what works best
- Reengage Mommy Blogger for future campaigns
- Create "money can't buy" experiences for prizes
- Allow for more lead time to ensure best possible strategy
- Leverage Facebook page cover photos as membership ad placements



Lynn Swain Director of Development



Background



- Significant growth
- 28,000 to 100,000 supporters in 5 years
- 50% of revenue online

Strategy

- Cornell Lab of Ornithology implemented an integrated membership marketing strategy, including using online leads to generate direct mail results
- Hotlist is a tool through which donors enter and engage in your content marketing; it is up to you to retain them, elevate their interest and grow their commitment.

The "Hotlist" Content Marketing & List Building

- A terrible package or solicitation to the right person has greater likelihood of success than a great package or solicitation to the wrong person.
- From the direct marketing perspective, a Hotlist is...
 - A segment of a mailing list that represents people who have recent transactions with the list owner.
- Digital marketing makes building your own Hotlist easier and more effective.

Past: Living Bird Magazine

Around the Lab

An Epic Mission Q&A with Tim Laman

Se 2003, renovaed National Geographic antiduting plumpapher Tim Lamon embedad en an spir eight year mission in dispersed, for the first time, all 19 states of And of speaks will be recent parties Cornell Lab Archigate Educin Schools (see page 30). Tigother they conducted 18 capacito is remain measuring wingfrests, mostly in Nove Carinas. At the present calminator this full with a first, a National Goographin writing a relativistic documentary, a baseding solidition, and a national speaking near Leman period to talk about does he deper the holo of penulise "unu factor" will underson the argist and its amoral the sarel's hisdinaviers in wild. Franchief places -fortener

Hew did you first gut involved in the

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of panelise. When we met, it become obvious that it would be great to tours up

Here much peer do you take on

Typically I have about 250 to 360 possible of gear, which includes 60 to 70 pounds of clashing equipment. Then there's careera repréparent, camping gras, computers, a small generator, and late of butteries. We had these classic republicate with a line of 20 posters from local villages

Can you give me on ecomple of a

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at-parados s. That's a weigh o of parelies is so nemotive hird St.



ing the Greater Birth of panelise, using the "leaf-cam." I get a nice receipt of views and some great light in the morning, which is offers in short expely in the

What hapt you going over the pairs

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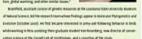


Following the birds that follow the ants DNA analysis should light on evolution of this unique behavior

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mend army and deleases sensitive to many of t tion, plotal warrang, and other similar topics.



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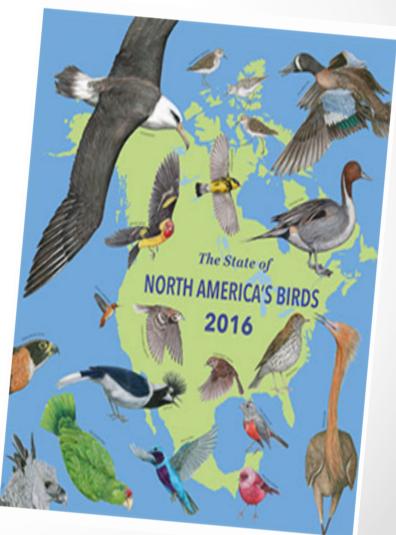
"Nature & Rise a glast lighter policie," says howevery. "The ecology, the evolution of Software over time-much new technique are devolute, such as this greater plake on, allows on to have at the world through a whole one window



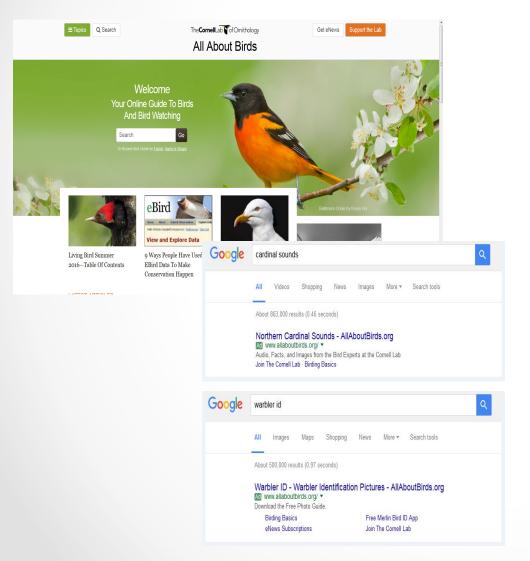
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Today: Science and Outreach





#1 Bird Website + Lead Capture







Merlin Bird ID App



Bird ID Wizard—Step-by-step

Answer five simple questions about a bird you are trying to identify and Merlin will come up with a list of possible matches. Merlin offers quick identification help for beginning and intermediate bird watchers to learn about North America's most common birds!





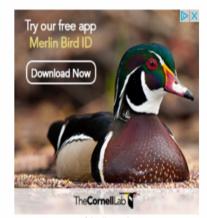








Donald Trump is looking for a big enough win to lock Ted Cruz and John Kasich out of New York's 95 delegates. And Hillary Clinton will try to show Bernie Sanders that besting her in coastal states is a tall order.



Advertisement

Here are five things to watch Tuesday:

Address Capture Online



Download the NestWatch Pocket Guide

Learn More About Nesting Birds!

This pocket guide will help you find and identify nests of six common bird species. It comes as a PDF file that you can view online or print at home.

Species included in the pocket guide:

- American Robin
- · Northern Mockingbird
- Northern Cardinal
- Mourning Dove
- Barn Swallow
- House Finch

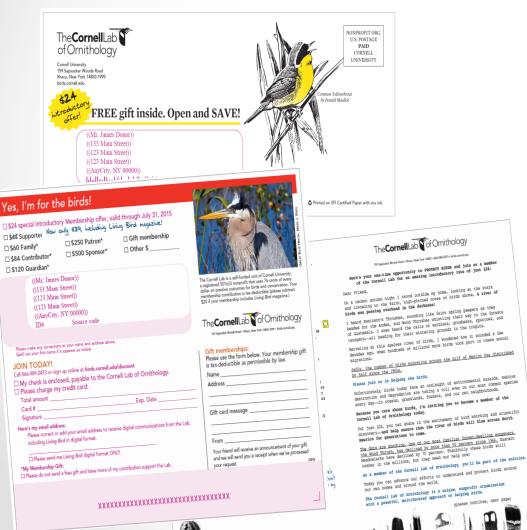


You'll also learn how you can participate in NestWatch, a citizen-science project that needs people like you to help track the nesting success of birds.

By providing your email address you will be added to our monthly Cornell Lab eNewsletter. You can manage your subscriptions or unsubscribe at any time. We will not share your email address with any other organizations.

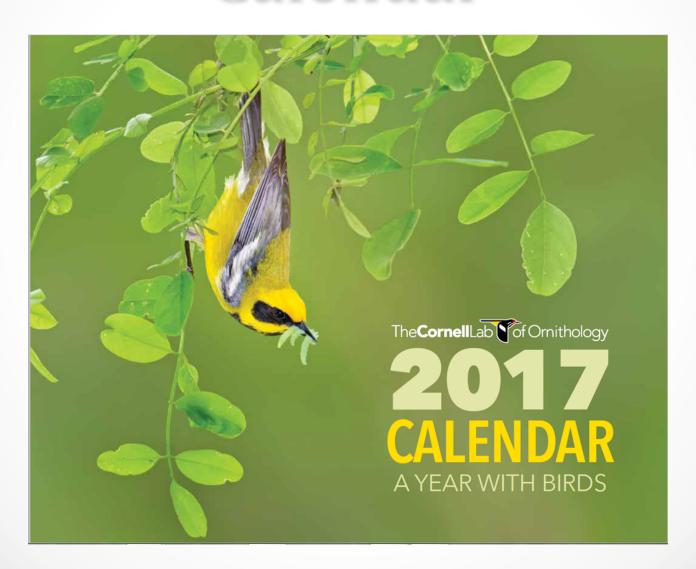
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United States	

Hotline Packages





Calendar



Results - Response

- Benchmark 0.50%
- Overall 1.36% response rate
- Magazine membership offer best returns
- BirdCam viewers highly responsive (up to 7.29% on one package)
- Sound downloads respectable (0.65% average)
- Address append to email list yielded 0.58% response

Results - LTV

HOTLINE

- **\$80.49** = Cost to acquire
- \$46.82 = Average gift
- \$162.80 = 4 year revenue
- NET = \$82.31

RENTED LISTS

- \$110.59 = Cost to acquire
- \$53.78 = Average gift
- \$193.56 = 4 year revenue
- NET = \$82.97

Lessons Learned & Next Steps

- Direct mail is NOT dead in the digital age
- Address capture does not turn off donors
- If they give you an address, MAIL THEM!
- Have a plan that includes testing and analysis
- There is tremendous opportunity

Q&A