

Using Direct Mail to Drive Action









What this presentation is not...



A Direct Mail Best Practices Presentation!

What are Some Direct Mail Best Practices?

- Test, Test, Test
- Source codes/accurately track response
- Make it easy to reply (multiple channels)
- Deadline to respond







Okay, so what is this presentation?

 An overview of simple strategies to help drive specific action and meet specific needs



Why Use Mail to Drive Action Elsewhere?

- Worried about attendance/slow exhibition schedule
- Want to create engagement onsite
- Need guests to reserve tickets online
- Want to shake things up for repeat audiences
- Need to appease board members and show new ideas and strategies
- Drive awareness of a lesser known product
- No mail processors on staff







Using Postcards to Drive Gift Membership Purchases Online







Case Study – Woodland Park Zoo Gift Membership Postcard

Goals/Challenges

- Historical DM performance decreasing year over year campaign launched 2012
- Costly traditional package and decreasing ROI
- Complex Annual Pass membership program sign up
- Direct mail is a lower performing response channel in all member campaigns

Opportunities

- Easy-to-use online purchase system
- Email metrics increasing year over year showing ease and preference of the system
- Woodland Park Zoo members typically prefer to purchase online/onsite
- Decrease cost and increase ROL







Case Study – Woodland Park Zoo Gift Membership Postcard

New Proposed Strategy

- 2-drop postcard with 3-part email series timed for after Cyber Monday campaign
- Direct recipients online with specific promo code to track gifts
- Send dates:
 - Mail drop 1: Nov. 10
 - Mail drop 2: Dec. 1
 - Email series: Dec. 9; Dec. 14; Dec. 21
- Audience:
 - 2012–2016 prior gift membership purchasers
- Offer:
 - \$15 discount (same as historical gift membership campaigns)







Prior Gift Membership Creative

Envelopes

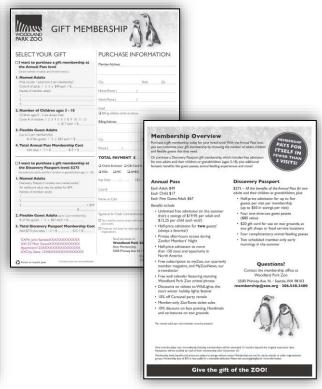




Letterhead



Reply









New Package Creative

Postcard Front



Postcard Back





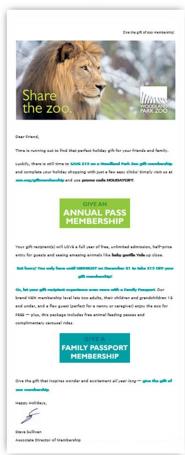






New Package Creative

Email Template









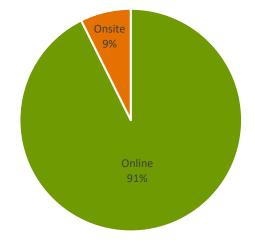
Case Study – Woodland Park Zoo Gift Membership Postcard

Overall Results

- 432 purchases
- \$116 average gift
- \$6.50 ROI

| | % of Total | % of Total | |
|---------|------------|------------|--------------|
| Channel | Members | Revenue | Average Gift |
| Online | 91% | 93% | \$116 |
| Onsite | 9% | 7% | \$95 |
| | | | |

- 173% increase in number of purchases!
- 88% increase in revenue!









Case Study – Woodland Park Zoo Gift Membership Postcard

Key Takeaways/Recommendations

- The two-drop postcard surpassed prior results across all metrics, while minimizing costs.
- Removing direct mail reply device did not hinder response.
- Given the success, future campaigns will follow a similar communication strategy and expand audience targeting to additional prospect lists.







Case Study – SFMOMA Gift Membership Postcard

Goals/Challenges

- Maintain momentum from SFMOMA reopening in May 2016 (after being closed for 3 years)
- First holiday season post-reopening
- Worry about traditional DM package fatigue
- Audience unfamiliar with SFMOMA gift membership offerings

Opportunities

- Active SFMOMA members receive 10% off gift memberships
- Members/gift purchasers become ambassadors of the museum
- Create a unique gift membership landing page that ties creatively to the mail/email series
- Phone and onsite channels available to supplement online







Case Study – SFMOMA Gift Membership Postcard

Proposed Strategy

- 2-drop postcard with 5-part email series
- Direct recipients online to custom landing page
- Send dates:
 - Mail drop 1: Nov. 11
 - Mail drop 2: Dec. 7
 - Email series: Nov. 17; Nov. 28 [Cyber Monday]; Dec. 8; Dec. 19; Dec. 28
- Audience:
 - Current members
 - Lapsed members 2015–2016
 - General Admission and Event Ticketbuyers
- Offer:
 - Current members: use membership to take 10% off gift membership purchases
 - Prospects: become a member and take 10% off gift membership purchases







Using Direct Mail to Drive Action

Package Creative



Postcard Back





November Postcard (top); December Postcard (bottom)



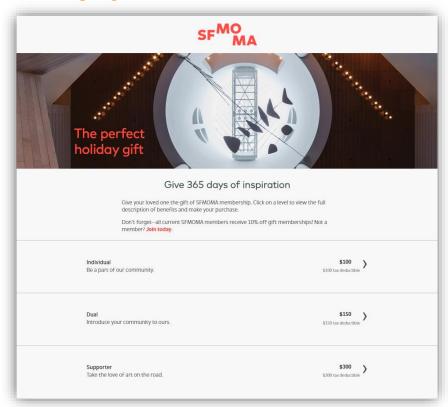




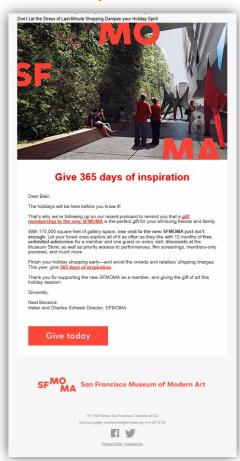


Online Creative

Landing Page



Email Template









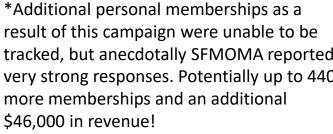
Case Study – SFMOMA Gift Membership Postcard

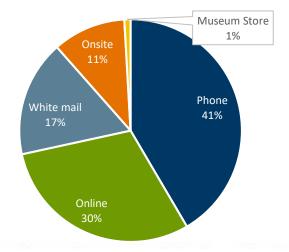
Overall Results

- 516 gift membership purchases*
- \$105 average gift
- \$0.95 ROI

tracked, but anecdotally SFMOMA reported very strong responses. Potentially up to 440

| | % of Total | % of Total | |
|--------------|------------|------------|--------------|
| Channel | Members | Revenue | Average Gift |
| Phone | 41% | 39% | \$99 |
| Online | 30% | 30% | \$106 |
| White mail | 17% | 17% | \$106 |
| Onsite | 11% | 12% | \$119 |
| Museum Store | 1% | 1% | \$136 |
| Total | 100% | 100% | |











Case Study – SFMOMA Gift Membership Postcard

Key Takeaways/Recommendations

- Overall performance was strong, but refine audience selects to improve ROI in future campaigns.
- Lack of promo code or other unique identifier made results recording challenging.
- Audiences responded in multiple channels. Make sure customer service reps are well-versed in your campaign and are able to answer questions and process gifts.
- If SFMOMA can tighten turnaround time to mail gift membership packages, they can sell more of them.
 Maybe have volunteers help prep packages as well.
- Adding digital advertising to support direct mail and email could increase response.





Additional Ideas to Drive Action Online

- Include URLs in all DM pieces (and consider typing-friendly, memorable URLs)
- Encourage online renewals/"go green" in early DM and eRenewal notices
- Offer specific online-only incentives for renewing early

Renewal RE ENJOY YOUR NEW YEAR OF MEMBERSHIP IMMEDIATELY. Join SAM today and save your spot to #InfiniteKusama Go to mfah.org/join S_M SEATTLE MFA H The Museum of Fine Arts, Houston PO BOX 25026 HOUSTON, TX 77265-5026 pre-sale May 15-29-reserve your preferred day and time before tickets are made available to the public · Invitation to the Members-only Preview on June 29 Access to Members-only Viewing Hours on Monday evenings starting July 10 A full 12 months of unlimited free admission to SAM, Members-only previews and events, discounts, and more that enhance every visit! Go to visitsam.org/kusamafree to learn more ռիկիիկիսիսիգնվենիիդվեկիրդիկիկի If you miss it, it could break your heart. Isamo Become a SAM member today Use in acquisition & infinity mirrors reactivation to promote joining and reserving tickets in the same





transaction!

PLACE STAMP HERE



Using Direct Mail to Drive Action Onsite







Case Study – Woodland Park Zoo Scavenger Hunt Map

Goal/Challenges

- Encourage visitation to the zoo with a fun activity onsite hopefully encourage onsite membership purchases and ticket sales
- No new exhibitions to promote to prospective members going into peak season
- Promote peak season exclusive daily activities

Opportunities

- Peak season: March–September
- Zoo willing to raffle off a behind-the-scenes tour (\$650 value)
- Target non-member/lapsed households with children
 - Annual Pass membership structure allows zoo to identify households with children
 - Family-oriented external lists are historically top performing







Case Study – Woodland Park Zoo Scavenger Hunt Map

Proposed Strategy

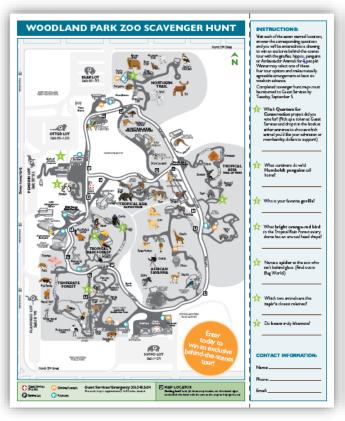
- Test inclusion of a scavenger hunt map in the spring/summer direct mail campaigns
- Instruct recipients to turn in map to guest services to be entered in the drawing
- Send dates:
 - Mail drop 1: March 15
 - Mail drop 2: April 17
 - Mail drop 3: July 19
- Offer:
 - \$10 discount + enter chance to win a "Behind-the-Scenes" tour
- Audience:
 - Tested only to families—lapsed segments with children and family-oriented external lists



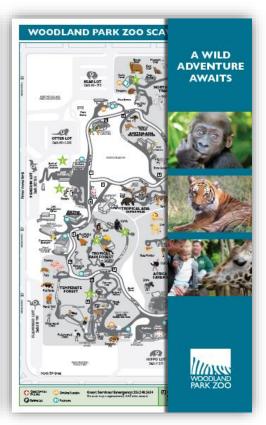




Scavenger Hunt Map Creative











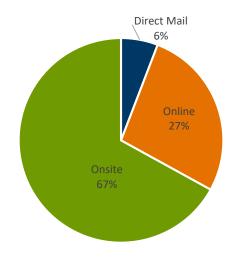


Case Study – Woodland Park Zoo Scavenger Hunt Map

Overall Results – Test Segments Only

- 913 membership purchases
- \$117 average gift
- \$2.43 ROI
- 21 map submissions

| | % of Total | % of Total | |
|-------------|------------|------------|--------------|
| Channel | Members | Revenue | Average Gift |
| Onsite | 67% | 69% | \$122 |
| Online | 27% | 26% | \$114 |
| Direct Mail | 6% | 5% | \$111 |
| | | | |









Case Study – Woodland Park Zoo Scavenger Hunt Map

Key Takeaways/Recommendations

- Anecdotally, goal of increased onsite engagement was a success (zoo had to make photocopies of the map to share with more visitors).
- Can use this map for loyalty programs that increase engagement for current First Year members.
- Membership campaign results (response and ROI) were not significantly impacted by the inclusion of the scavenger hunt map.
- Track onsite ticket sales as well as membership purchases in future campaigns.
- A piece like this could serve many additional functions, prioritize those goals when creating:
 - Onsite visitation
 - Membership sales
 - Information capture ("enter to win" sweepstakes)
 - Promotion of high value incentives ("behind-the-scenes" tour)







Using Direct Mail to Drive Action Onsite

Additional Ideas







Using Direct Mail to Drive Action

Onsite Fulfillment Incentives





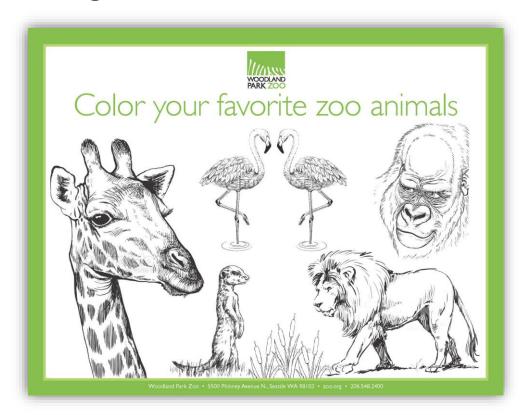
Use in acquisition, reactivation, and/or renewals to increase response and upgrades







Bring Back Incentives



Kid-friendly coloring poster included as incentive in direct mail

Increase engagement by encouraging recipients to bring back for display







Onsite Engagement Incentives



Onsite discounts, no fulfillment item needed!





| Present this guest pass with your valid membership card when you visit Woodland Park Zoo and your guest will get in FREE | | Present this guest pass with your valid membership card when you visit Woodland Park Zoo and your guest will get in FREE | | | | | |
|--|--|--|---|--|----------------------|------------------|------------|
| Valid with a current member member-only early morning. | ship card and for one-time in the summer. | use only. Not w | ald during | Valid with a current member member-only early morning | | use only. Not vi | sld during |
| PERFECTORE | 10/05/07/090 | | HENRO TAKE | HORBOR | | | |
| CLESTRAPE | | | | (Z.EST NAPE | | | |
| GUEST ACCRESS | CITY | 27479 | 257 | GUEST ACKRESS | CEY | 550% | ZF |
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| WOODLAND | | | | WWW. | C Printed on respect | | |

Encourage new members to bring a friend!







Onsite Engagement Incentives







Coordinate
with email
efforts—
"present this
email on your
next visit for
your free gift"







Any Questions?



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